

Live Report : PREMIER INN HOTELS LIMITED

**D-U-N-S® Number:** 73-883-3883  
**Registration Number:** 05137608  
**Endorsement/Billing Reference:** m.jackson@flude.com

D&B Address

Address

Registered Address,  
Whitbread Court  
Houghton Hall Business  
Park  
DUNSTABLE  
Bedfordshire  
LU5 5XE  
UNITED KINGDOM

Web

www.premierinn.com

e-mail

Country

Phone

03330038101


Fax

Endorsement :

m.jackson@flude.com

Central Account Reference:

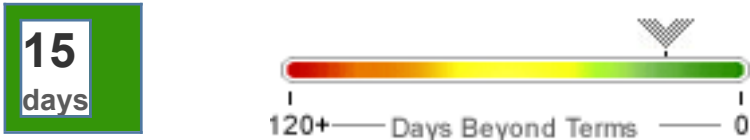
Company Summary

Currency: Shown in GBP unless otherwise indicated 

Score Bar

Average Days Beyond Terms 15
D&B Failure Score 100
D&B Maximum Credit Recommendation 24,750,000
D&B Rating 5A 1
D&B Delinquency Score 62
Insolvency Process Indicator No

D&B Average Days Beyond Terms



D&B Max Credit Recommendation

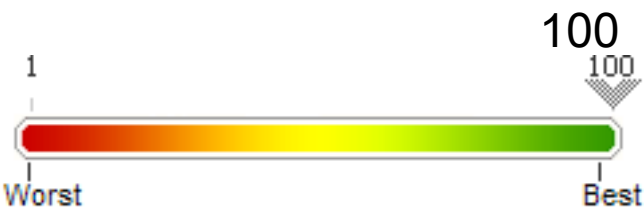
**D&B Max Credit Recommendation:**  
**24,750,000 GBP**

Recommended credit exposure at any given time.

D&B Company Overview

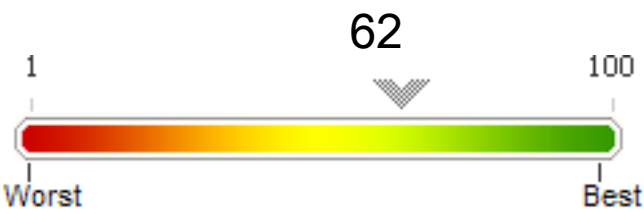
Company Name	PREMIER INN HOTELS LIMITED
Registration Address	WHITBREAD COURT, HOUGHTON HALL BUSINESS PARK, PORZ AVENUE, DUNSTABLE, BEDFORDSHIRE, LU5 5XE UNITED KINGDOM
Start Date	01 Jan 1990
Legal Form	Private limited company
Registration Number	05137608
Annual Sales	812,000,000
Line of Business Description	Hotels and similar accommodation
UK SIC	55100

D&B Failure Score



D&B analytics have shown that businesses with this score have the lowest probability of failure. 97% of UK businesses are classified in a higher risk category.

D&B Delinquency Score

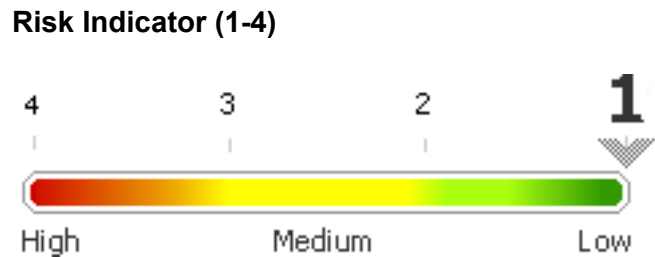


D&B analytics have shown that 38% of UK businesses have a lower risk of paying significantly late.

D&B Rating

D&B Rating: 5A 1

Financial Strength: 5A  
(based on tangible net worth) 1,143,166,000 GBP



Public Filings

Record Type	
Number of Court Judgments	0
Value of Court Judgments	0
Insolvency process indicator	No

Financials Overview

Latest Accounts Date02/03/2017

Currency: Shown in GBP ** indicates figure not in 000s			
	02/03/2017 (000's)		% Change
Group Tangible Net Worth	1,143,166.0	↑	23.84
Sales Turnover	812,000.0	↑	9.26
Profit/Loss before tax	268,397.0	↑	5.06
Total Fixed Assets	1,509,107.0	↑	8.6
Total Current Assets	40,413.0	↓	-3.06
Total Assets	1,549,520.0	↑	8.3
Long Term Debt	71,516.0	↓	-0.76
Total Current Liabilities	326,651.0	↓	-23.69
Net Current Assets (Liabilities)	-286,238.0	↑	25.92
Number of Employees**	3		-
Current Ratio**	0.1		-
Quick Ratio**	0.1		-
Current Liabilities to Net Worth(%)**	28.6	↓	-38.36
Sales to Net Working Capital**	-2.8	↓	-47.37

Corporate Linkage

Immediate Parent	Whitbread Group PLC
Shareholders	No
Number of Subsidiaries	10
Number of Minority Interests	2
Number of Branches	172
Number of Family tree members	227

Parent Company

Immediate Parent

Company Name	Whitbread Group PLC
D-U-N-S® Number	21-051-0152
Interest	100%

Domestic and Global Ultimate Parent

Company Name	WHITBREAD PLC
Company Address	England,UNITED KINGDOM
D-U-N-S® Number	22-100-9355

There are currently 227 members in the Global Family Tree.

Subsidiaries

Company Name	Operates As	Year Started	% Shares owned
NEW CLAPTON STADIUM COMPANY LTD	-	-	100
PREMIER INN TROON LTD	-	-	100
ELM Hotel Holdings Limited	-	-	100
PREMIER INN WESTMINSTER LTD	-	-	100
STRIPE TRAVEL INN LTD	-	-	100
PREMIER INN MANCHESTER TRAFFORD LTD	-	-	100
PREMIER INN OCHRE LTD	-	-	100
PREMIER INN (UK) LTD	-	-	100
PREMIER TRAVEL INN INDIA LTD	-	-	100
Premium Travel Inn LLC	HOTEL/MOTEL PROPRIETORS	-	-

Minority Interests

The following are related through principal(s) and/or financial interest(s):

Company Name	Address	Operates As	Year Started	% Shares owned
PREMIER INN KIER LTD	SANDY UNITED KINGDOM	-	-	50
WHITE ROCK BUSINESS PARK LTD	Hemel Hempstead UNITED KINGDOM	-	-	10.37

Branches

PREMIER INN HOTELS LIMITED has 172 branch(es) or division(s) of which 40 are shown below.

Address

PREMIER INN HOTELS LIMITED, Shepiston Lane, HAYES, UB3 1RW, MIDDLESEX
Premier Inn Hotels Limited, 228 Willowbrae Road, EDINBURGH, EH8 7NG, MIDLOTHIAN
PREMIER INN HOTELS LIMITED, Racecourse Road, WILMSLOW, SK9 5LR, CHESHIRE
PREMIER INN HOTELS LIMITED, Telford Lodge, Rothwell Road, KETTERING, NN16 8FX, NORTHAMPTONSHIRE
PREMIER INN HOTELS LIMITED, Callerton Lane Ends, Woolsington, NEWCASTLE-UPON-TYNE, NE13 8DF, TYNE AND WEAR

Premier Inn Hotels Limited, Beechwood Park, INVERNESS, IV2 3BW, INVERNESS-SHIRE
PREMIER INN HOTELS LIMITED, Glen Rise, Oadby, LEICESTER, LE2 4RG, LEICESTERSHIRE
PREMIER INN HOTELS LIMITED, 144 High Street West, WEST BROMWICH, B70 6JJ, WEST MIDLANDS
PREMIER INN HOTELS LIMITED, Orrell Road, Orrell, WIGAN, WN5 8HQ, LANCASHIRE
PREMIER INN HOTELS LIMITED, 221 Yorktown Road, College Town, SANDHURST, GU47 0RT, BERKSHIRE
Premier Inn Hotels Limited, 23-25 Alfred Street, BELFAST, BT2 8ED, BELFAST
PREMIER INN HOTELS LIMITED, Merton Abbey Mills, Watermill Way, LONDON, SW19 2RD, LONDON
PREMIER INN HOTELS LIMITED, Bentley Road North, WALSALL, WS2 0WB, WEST MIDLANDS
PREMIER INN HOTELS LIMITED, Nr Basingstoke, North Waltham, BASINGSTOKE, RG25 2BB, HAMPSHIRE
PREMIER INN HOTELS LIMITED, Tring Hill, TRING, HP23 4LD, HERTFORDSHIRE
PREMIER INN HOTELS LIMITED, Ilminster Road, TAUNTON, TA3 5LU, SOMERSET
PREMIER INN HOTELS LIMITED, Birchfield Road, REDDITCH, B97 6PX, WORCESTERSHIRE
PREMIER INN HOTELS LIMITED, Six Hills Way, STEVENAGE, SG1 2DD, HERTFORDSHIRE
PREMIER INN HOTELS LIMITED, 398 Topsham Road, EXETER, EX2 6HE, DEVON
PREMIER INN HOTELS LIMITED, Rawcliffe Road East, Airmyn, GOOLE, DN14 8JS, NORTH HUMBERSIDE
Premier Inn Hotels Limited, Afon Conwy, Glan Conwy Corner, COLWYN BAY, LL28 5LB, CLWYD
PREMIER INN HOTELS LIMITED, Chichester Gate, Terminus Road, CHICHESTER, PO19 8EL, WEST SUSSEX
PREMIER INN HOTELS LIMITED, Newport Pagnell Road West, NORTHAMPTON, NN4 7JJ, NORTHAMPTONSHIRE
PREMIER INN HOTELS LIMITED, 10 Castle Bridge Road, NOTTINGHAM, NG7 1GX, NOTTINGHAMSHIRE
Premier Inn Hotels Limited, Kingsway West Scotland, Invergowrie, DUNDEE, DD2 5JU, ANGUS
PREMIER INN HOTELS LIMITED, Marine Parade, SOUTHPORT, PR8 1SB, MERSEYSIDE
Premier Inn Hotels Limited, Whins Of Milton, Glasgow Road, STIRLING, FK7 8EX, STIRLINGSHIRE
Premier Inn Hotels Limited, Corbetts Lane, CAERPHILLY, CF83 3HX, MID GLAMORGAN
Premier Inn Hotels Limited, Deer Park Avenue, LIVINGSTON, EH54 8AD, WEST LOTHIAN
PREMIER INN HOTELS LIMITED, Tibshelf M1 Junction 28/29, Newton Wood Lane, Newton, ALFRETON, DE55 5TZ, DERBYSHIRE
PREMIER INN HOTELS LIMITED, Whitehouse Common Road, SUTTON COLDFIELD, B75 6HD, WEST MIDLANDS
PREMIER INN HOTELS LIMITED, Witcombe, GLOUCESTER, GL3 4SS, GLOUCESTERSHIRE
PREMIER INN HOTELS LIMITED, Churchgate, STOCKPORT, SK1 1YG, CHESHIRE
PREMIER INN HOTELS LIMITED, Unit 7 Basingstoke Leisure Park, Worting Road, Worting, BASINGSTOKE, RG22 6PG, HAMPSHIRE
PREMIER INN HOTELS LIMITED, Ruishton Lane, Ruishton, TAUNTON, TA3 5JR, SOMERSET
PREMIER INN HOTELS LIMITED, Off Bickenhill Parkway, BIRMINGHAM, B40 1QA, WEST MIDLANDS
PREMIER INN HOTELS LIMITED, Allington Lock, Sandling, MAIDSTONE, ME14 3AS, KENT
PREMIER INN HOTELS LIMITED, 28 Sutton Road Mutley Plain, PLYMOUTH, PL4 0HT, DEVON
PREMIER INN HOTELS LIMITED, Victoria Avenue, Yeadon, LEEDS, LS19 7AW, WEST YORKSHIRE
PREMIER INN HOTELS LIMITED, Belmont Industrial Estate, Broomside Park, DURHAM, DH1 1HP, COUNTY DURHAM

Predictive Scores

D&B Maximum Credit

D&B Maximum Credit: £24,750,000

Recommended credit exposure at any given time.

The D&B Maximum Credit is calculated using the D&B Failure Score, business size and primary industry sector.

D&B Rating

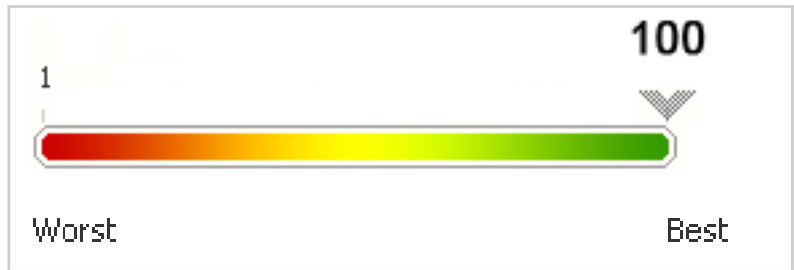
D&B Rating: 5A 1

Financial Strength: 5A (based on tangible net worth) £1,143,166,000

Risk Indicator: 1 Represents a minimum risk of business failure.

D&B Failure Score

D&B Failure Score: 100 out of 100



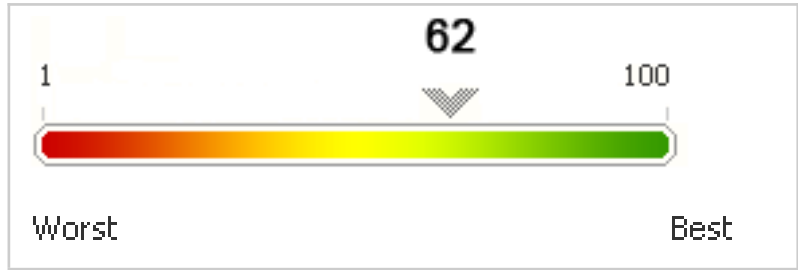
D&B analytics have shown that businesses with this score have the lowest probability of failure. 97% of UK businesses are classified in a higher risk category.

Incidence of failure	0.04% ( 4 per 10,000 )
Industry average	1.31% ( 131 per 10,000 )

- The incidence of failure above shows the percentage of businesses with this Failure Score that have been subject to an insolvency event or gone out of business with outstanding debt.

D&B Delinquency Score

D&B Delinquency Score: 62 out of 100



D&B analytics have shown that 38% of UK businesses have a lower risk of paying significantly late.

Incidence of delinquency	7.87% ( 787 per 10,000 )
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- The incidence of delinquency above shows the percentage of businesses with this Delinquency Score that have paid late based on payment information reported to D&B.

Decisive criteria that influenced the risk evaluation for this company are:

- The tangible net worth of the Domestic Ultimate Parent (WHITBREAD PLC) is strong.
- Values, ratios and trends taken from the Balance Sheet (made up to 02 Mar 2017) are generally very strong.
- The Principals' experience and the performance of their current associated businesses is very strong.
- The pre-tax profit over total assets ratio (calculated from the accounts made up to 02 Mar 2017) is strong.
- There are outstanding mortgages or charges registered in the past against this business.
- This business is well established and has been trading since 1990.

The Scores and Ratings included in this report are designed as a tool to help credit professionals make their own credit related decisions, and should be used as part of a balanced and complete assessment relying on the knowledge and expertise of the reader, and where appropriate on other information sources.

The Score and Rating models are developed using statistical analysis in order to generate a prediction of future events. D&B monitors the performance of thousands of businesses for at least 12 months in order to identify characteristics common to specific business events. These characteristics are weighted by significance to form rules within our models that identify other businesses with similar characteristics and provide a Score and Rating.

Please note: (1) like all forward looking predictions, our Scores and Ratings are not a statement of what will happen, but an indication of what is more likely to happen based on previous experience; and (2) use of the term "insolvency event" in this report means (i) if a business has convened a meeting of its creditors, made a voluntary arrangement or proposal for any other composition scheme or arrangement with (or assignment for the benefit of) its creditors, (ii) if a business is unable to pay its debts, (iii) if a trustee receiver, administrative receiver or similar officer is appointed in respect of all or any material part of the business or its assets; (iv) if a meeting is convened for the purpose of considering a resolution, or other steps are taken for the winding up of the business (otherwise than for the purpose of an amalgamation or reconstruction) or for the making of an administration order or other appointment of an administrator in respect of the business, or any such order or appointment is made or effective resolution is passed to wind up the business.

Whilst D&B uses extensive procedures to maintain the quality of the information we hold, we cannot guarantee that it is always accurate, complete or up to date, and this may affect the Scores and Ratings we publish.

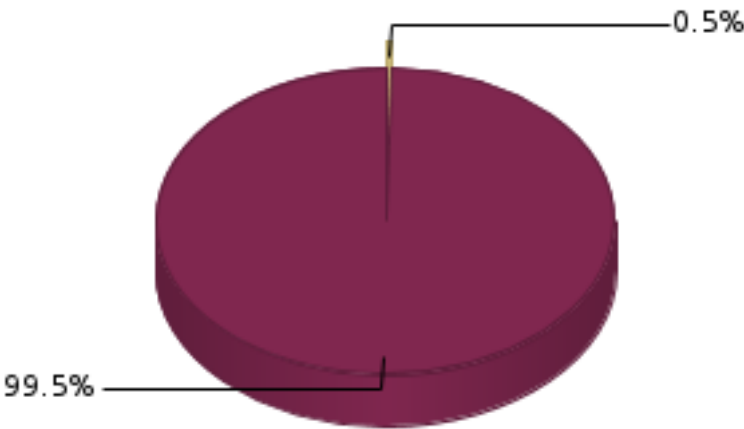
D&B Rating - Industry Sector Comparison

Comparison of Financial Strength

Financial Strength of PREMIER INN HOTELS LIMITED: **5A**

Total number of businesses in the industry with known Financial Strength **317,953** of these

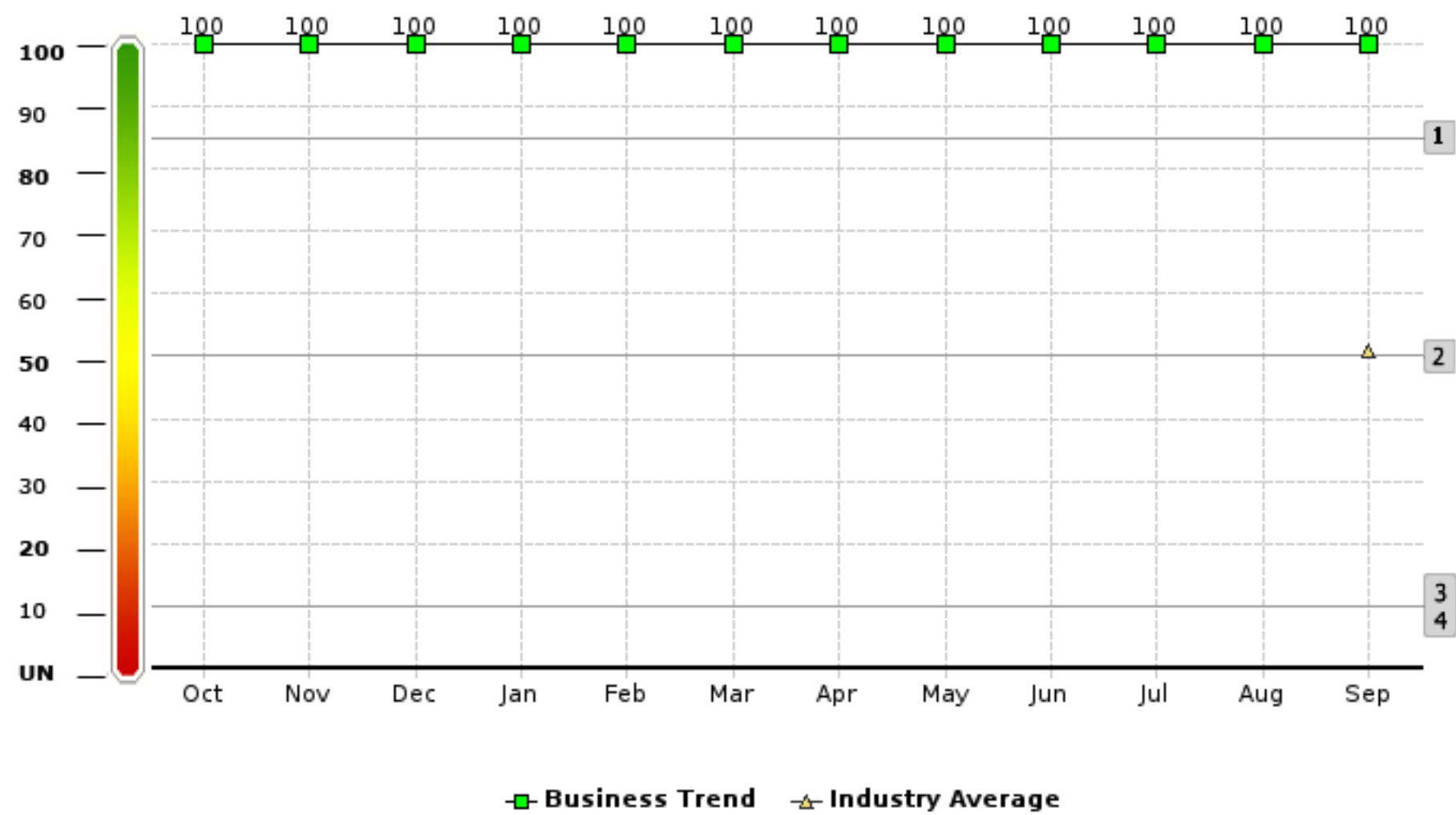
- Business with higher Financial Strength
- Business with same Financial Strength
- Business with Lower Financial Strength



D&B Failure Score Trend - Industry Sector Comparison

History and Industry Comparison of D&B Failure Score

The graph below shows the history of the D&B Failure Score for PREMIER INN HOTELS LIMITED over the last 12 months compared to the average for its industry group.



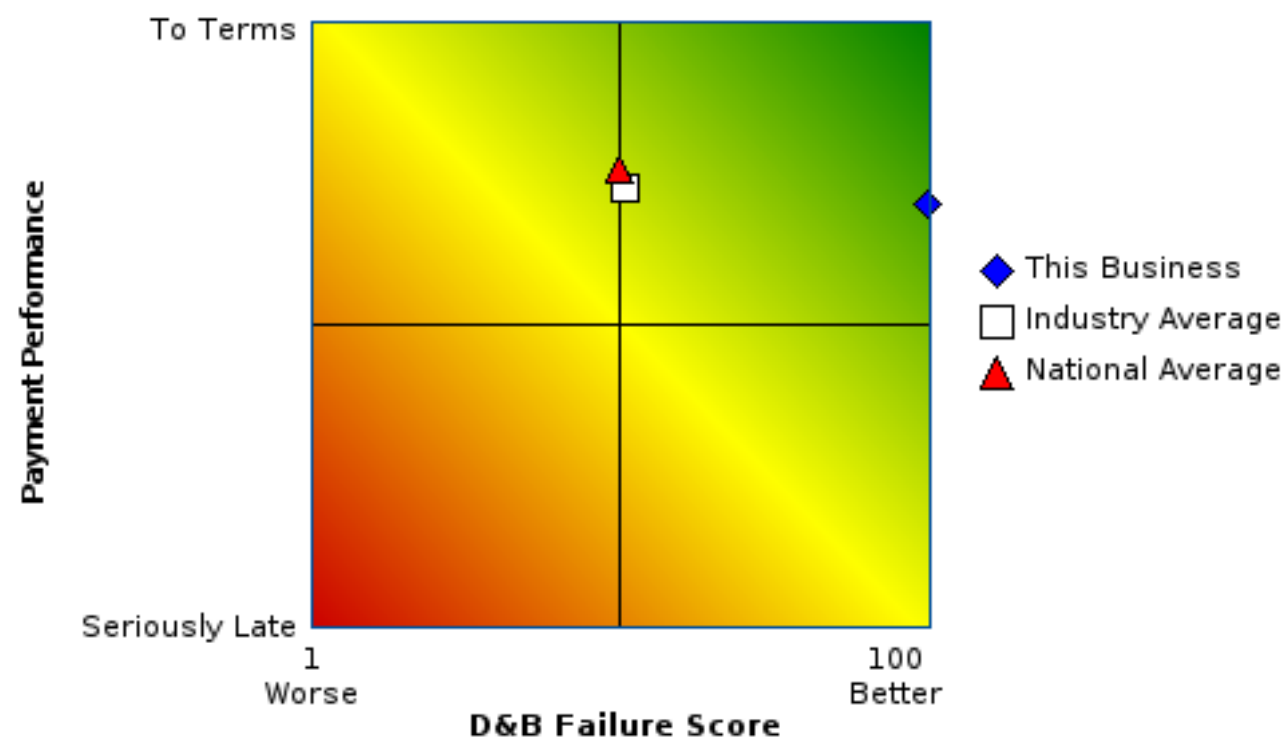
Commentary

- Today's Failure Score of **100** for PREMIER INN HOTELS LIMITED can be compared to their industry average of **51**.
- Total number of businesses in the same industry group as PREMIER INN HOTELS LIMITED: **482,427**

Risk of Failure and Payment Performance - Industry Sector Comparison



Failure Risk compared to Payment Performance



Commentary

- PREMIER INN HOTELS LIMITED pays it's bills on average 15 days beyond terms.
- This is 9 days longer than the national average of 6 days beyond terms.
- When compared to similar businesses PREMIER INN HOTELS LIMITED pays slower than the industry average of 11 days beyond terms.
- The D&B failure score of 100 predicts that the risk of failure within the next 12 months for PREMIER INN HOTELS LIMITED is minimal.
- This compares to an industry average D&B Failure Score this month of 51 and a national average of 50.

Trade Payments

Payment Information

D&B collects in excess of 100 million payment experiences on European businesses each year. The information shown below indicates how PREMIER INN HOTELS LIMITED has been paying its bills.

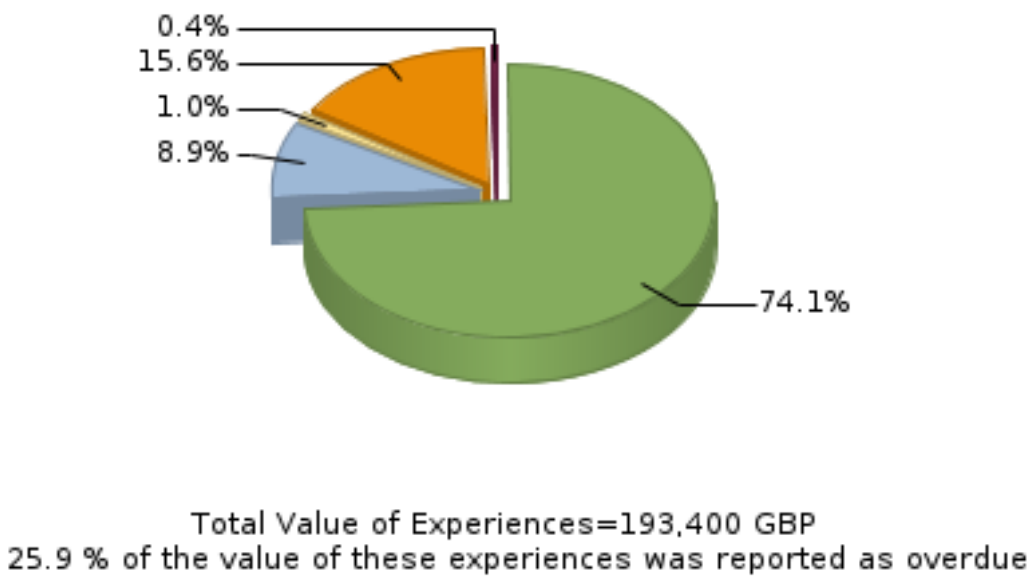
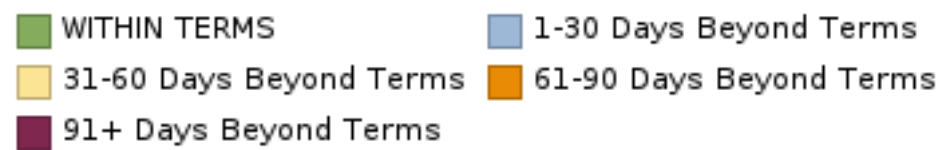
Average Days Beyond Terms	15
Paydex	70
Number of payment experiences (last 12 months)	25
Total Value of Experiences	£193,400
Average Value of Experiences	£7,736

Payment Experiences Summary

Value Bands GBP	Number of Experiences	Total Value GBP	% paid within terms	1-30 days	31-60 days	61-90 days	91+ days
> 100,000	-	-	-	-	-	-	-
50,000 - 99,999	1	95,000	100	-	-	-	-
15,000 - 49,999	2	60,000	50	-	-	50	-
5,000 - 14,999	5	29,500	42	58	-	-	-
1,000 - 4,999	3	7,500	73	-	27	-	-
< 1,000	14	1,400	26	11	-	9	54
Total	25	193,400					

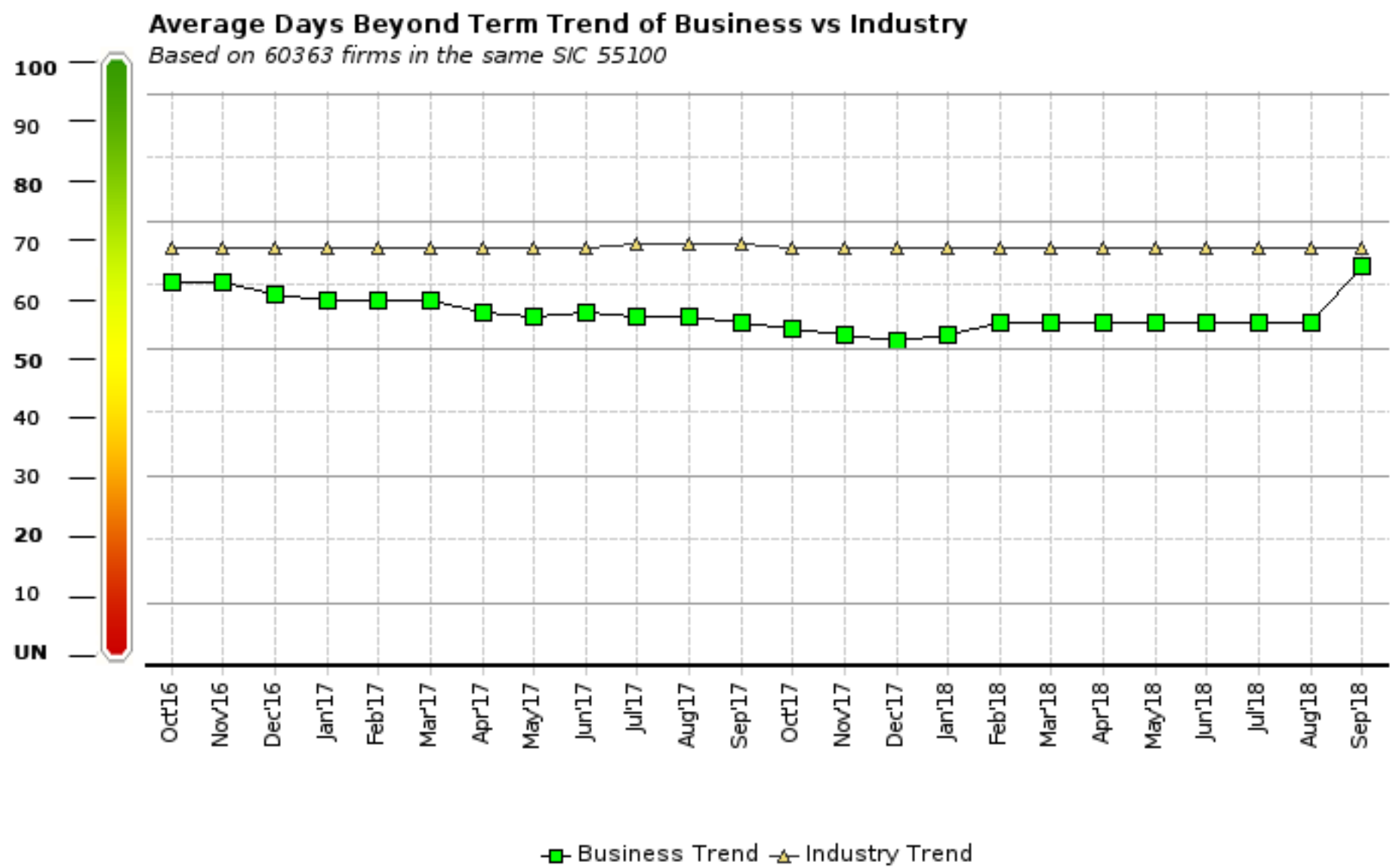
In some instances, payment beyond terms can be the result of overlooked or disputed invoices

Analysis of Experiences - Reported as being within/beyond terms



Payment Industry Comparison

Shown below is an industry comparison based on the 60,363 other businesses in same industry group as PREMIER INN HOTELS LIMITED where D&B has payment experiences.



Comparison of Days Beyond Terms and Payment Score

PREMIER INN HOTELS LIMITED	Pays 15 days beyond terms.	Paydex of 70
Upper quartile (top 25%)	pays within terms	Paydex of 80
Median (middle 50%)	pays 11 days beyond terms	Paydex of 73
Lower quartile (bottom 25%)	pays 19 days beyond terms	Paydex of 64



Public Filings

Summary

Public Notice information is added to the D&B Database and, if present, will appear in this section. This section was last updated from public sources on 05 Sep 2018.

Legal Filing Summary

Registered Number	05137608
Accounting Reference Date	0103
Confirmation Statement Date	27 May 2018
Latest Accounts Filed	02 Mar 2017

All public notice information has been obtained in good faith from the appropriate public sources.

Judgments

Judgments

Year	Total Judgments	Total Value	Closed Judgments	Value (Closed)
2018	0	0	0	0
2017	0	0	0	0
2016	0	0	0	0
2015	0	£ 0	1	£ 2,117
2014	0	0	0	0
2013	0	0	0	0
Total	0	£ 0	1	£ 2,117

Date Registered	Name Quoted	Value	Court	Case Number	Judgment Type	Date Closed
14 May 2015	Premier Inn Hotels Ltd	£ 2,117	COUNTY COURT BUSINESS CENTRE	B3AA481W	Satisfied County Court Judgment	19 Jun 2015

Summary of Mortgages, Charges & Satisfactions

Total number of Mortgages or Charges registered:	7
Total number of unsatisfied Mortgages or Charges:	2
Total number of fully satisfied Mortgages or Charges:	5
Date of most recent Mortgage or Charge:	22 May 2015
Date of Most Recent Satisfaction:	28 May 2015

Unsatisfied Mortgages or Charges (most recent 100)

Details of Mortgage or Charge number 1 of 2			
Charge Type:	General Charge	Date Created:	22 May 2015
Date Registered:	28 May 2015	Person Entitled:	WHITBREAD PENSION FUND TRUSTEES AS TRUSTEE OF THE WHITBREAD GROUP PENSION FUND

Amount Secured:	-	Status:	Unsatisfied
Description of Amount:	-		
Description:	-		
Property Description:	(1) LONDON EUSTON PREMIER INN, 1 DUKE'S ROAD, LONDON WC1H 9FJ. TITLE NUMBER LN162103 CONTAINS FIXED CHARGE. CONTAINS FLOATING CHARGE. CONTAINS NEGATIVE PLEDGE.		
Details of Mortgage or Charge number 2 of 2			
Charge Type:	General Charge	Date Created:	25 Feb 2010
Date Registered:	06 Mar 2010	Person Entitled:	WHITBREAD PENSION TRUSTEES (THE "TRUSTEE")
Amount Secured:	-	Status:	Unsatisfied
Description of Amount:	ALL MONIES DUE OR TO BECOME DUE FROM THE COMPANY TO THE CHARGEЕ ON ANY ACCOUNT WHATSOEVER UP TO A MAXIMUM AMOUNT OF £228,000,000 UNDER THE TERMS OF THE AFOREMENTIONED INSTRUMENT CREATING OR EVIDENCING THE CHARGE		
Description:	LEGAL CHARGE		
Property Description:	THE MORTGAGED PROPERTY,THE CHATTELS FIRST FLOATING CHARGE ALL ITS RIGHTS OR INTEREST IN THE CHATTELS SEE IMAGE FOR FULL DETAILS		

Satisfied Mortgages or Charges (most recent 100)

Details of Mortgage or Charge number 1 of 5			
Charge Type:	General Charge	Date Created:	17 Apr 2013
Date Registered:	26 Apr 2013	Person Entitled:	WHITBREAD PENSION TRUSTEES
Amount Secured:	-		
Description of Amount:	-		
Description:	-		
Property Description:	THE F/H OR L/H PROPERTY BEING LONDON EUSTON PREMIER INN 1 DUKE'S ROAD LONDON T/NO LN162103, BRISTOL CITY CENTRE (HAYMARKET) PREMIER INN THE HAYMARKET BRISTOL T/NO BL13711 AND LONDON TOWER BRIDGE PREMIER INN 159 TOWER BRIDGE ROAD LONDON T/NO TGL4992 (FOR FULL LIST OF PROPERTIES PLEASE SEE FORM MR01) CONTAINS FIXED CHARGE. CONTAINS FLOATING CHARGE. FLOATING CHARGE COVERS ALL THE PROPERTY OR UNDERTAKING OF THE COMPANY. NOTIFICATION OF ADDITION TO OR AMENDMENT OF CHARGE.		
Date Satisfied		Status	
28 May 2015		Fully Satisfied	
Details of Mortgage or Charge number 2 of 5			
Charge Type:	General Charge	Date Created:	30 Sep 2009
Date Registered:	02 Oct 2009	Person Entitled:	WHITBREAD PENSION TRUSTEES LIMITED AS TRUSTEE OF THE WHITBREAD GROUP PENSION FUND
Amount Secured:	-		
Description of Amount:	ALL MONIES DUE OR TO BECOME DUE FROM WHITBREAD GROUP PLC TO THE WHITBREAD GROUP PENSION FUND UP TO A MAXIMUM AMOUNT OF £150,000,000 ON ANY ACCOUNT WHATSOEVER UNDER THE TERMS OF THE AFOREMENTIONED INSTRUMENT CREATING OR EVIDENCING THE CHARGE		
Description:	LEGAL CHARGE		
Property Description:	ROTHERHAM PREMIER INN BRECKS HOTEL EAST BAWTRY ROAD WICKERLEY T/NO SYK298959,CHESSINGTON PREMIER INN LAND ON THE WEST SIDE OF LEATHERHEAD ROAD CHESSINGTON T/NO TGL23552,BANGOR PREMIER INN LAND LYING TO THE NORTH WEST OF PEN RHOS ROAD CAPEL-Y-CRAIG BANGOR T/NO WA905767 (FOR FURTHER DETAILS OF PROPERTY CHARGED PLEASE REFER TO 395) ALL BUILDINGS AND FIXTURES AND FITTINGS AND FIXED PLANT AND MACHINERY SEE IMAGE FOR FULL DETAILS		
Date Satisfied		Status	
30 Oct 2010		Fully Satisfied	
Details of Mortgage or Charge number 3 of 5			
Charge Type:	General Charge	Date Created:	04 Mar 2005
Date Registered:	15 Mar 2005	Person Entitled:	THE PRUDENTIAL ASSURANCE COMPANY LIMITED

<b>Amount Secured:</b>	-		
<b>Description of Amount:</b>	ALL MONIES DUE OR TO BECOME DUE BETWEEN EACH OF THE CHARGING SUBSIDIARIES AND THE TRUSTEES UNDER THE TERMS OF THE AFOREMENTIONED INSTRUMENT CREATING OR EVIDENCING THE CHARGE		
<b>Description:</b>	ELEVENTH SUPPLEMENTAL TRUST DEED		
<b>Property Description:</b>	CHARGES BY WAY OF FIRST FLOATING CHARGE IN FAVOUR OF THE TRUSTEES ITS UNDERTAKING AND ALL ITS PROPERTY AND ASSETS WHATSOEVER AND WHERESOEVER SITUATED, PRESENT AND FUTURE, INCLUDING ANY UNCALLED CAPITAL AS SECURITY FOR THE PAYMENT TO THE TRUSTEES OF THE MONEYS PAYABLE UNDER ITS GUARANTEE.		
<b>Date Satisfied</b>	<b>Status</b>		
19 Sep 2006	Fully Satisfied		
Details of Mortgage or Charge number 4 of 5			
<b>Charge Type:</b>	General Charge	<b>Date Created:</b>	04 Mar 2005
<b>Date Registered:</b>	15 Mar 2005	<b>Person Entitled:</b>	THE LAW DEBENTURE TRUST CORPORATION P.L.C.
<b>Amount Secured:</b>	-		
<b>Description of Amount:</b>	ALL MONIES DUE OR TO BECOME DUE FROM THE COMPANY TO THE CHARGEЕ UNDER THE TERMS OF THE AFOREMENTIONED INSTRUMENT CREATING OR EVIDENCING THE CHARGE		
<b>Description:</b>	THIRD SUPPLEMENTAL TRUST DEED		
<b>Property Description:</b>	ITS UNDERTAKING AND ALL ITS OTHER PROPERTY AND ASSETS BOTH PRESENT AND FUTURE (INCLUDING ITS UNCALLED CAPITAL) FOR THE TIME BEING. THE CHARGE HEREBY CREATED SHALL BE A SECOND FLOATING CHARGE AND SHALL IN NO WAY HINDER OR PREVENT EACH NEW CHARGING SUBSIDIARY FROM HOLDING AND ENJOYING ANY MORTGAGED PREMISES OWNED BY IT AND TO RECEIVE AND APPLY AS IT THINKS FIT ALL RENTS AND INCOME ARISING THEREFROM; SEE THE MORTGAGE CHARGE DOCUMENT FOR FULL DETAILS		
<b>Date Satisfied</b>	<b>Status</b>		
19 Sep 2006	Fully Satisfied		
Details of Mortgage or Charge number 5 of 5			
<b>Charge Type:</b>	General Charge	<b>Date Created:</b>	05 Jul 2004
<b>Date Registered:</b>	14 Jul 2004	<b>Person Entitled:</b>	THE ROYAL BANK OF SCOTLAND PLC AS AGENT AND TRUSTEE FOR THE FINANCE PARTIES (THE FACILITYAGENT)
<b>Amount Secured:</b>	-		
<b>Description of Amount:</b>	ALL MONIES DUE OR TO BECOME DUE FROM EACH OBLIGOR TO ANY FINANCE PARTY UNDER THE TERMS OF THE AFOREMENTIONED INSTRUMENT CREATING OR EVIDENCING THE CHARGE		
<b>Description:</b>	SECURITY AGREEMENT		
<b>Property Description:</b>	ALL ESTATES OR INTEREST IN ANY F/H OR L/H PROPERTY, ALL BUILDINGS FIXTURES FITTINGS AND FIXED PLANT AND MACHINERY, ALL SHARES STOCKS DEBENTURES BONDS OR OTHER SECURITIES INCLUDING ANY DIVIDEND OR INTEREST PAID, ALL PLANT AND MACHINERY, ALL RIGHTS OF ANY AMOUNT STANDING TO THE CREDIT OF ANY ACCOUNT, BOOK DEBTS, INSURANC ES. BY WAY OF FLOATING CHARGE ALL ASSETS NOT EFFECTIVELY MORTGAGED CHARGED OR ASSIGNED SEE THE MORTGAGE CHARGE DOCUMENT FOR FULL DETAILS		
<b>Date Satisfied</b>	<b>Status</b>		
18 Jan 2005	Fully Satisfied		

Special Events

Special Events

Critical legal notice information filed is investigated by D&B Analysts,and where relevant, comment is presented in this section.

- Please note that the subject is a subsidairy of P I HOTELS LTD (duns 736710984)

History & Operations

Legal Structure

Legal Form	Private limited company
Date Started	01 Jan 1990
Date of Registration	25 May 2004
Registered Number	05137608
Registered office	WHITBREAD COURT
	HOUGHTON HALL BUSINESS PARK
	PORZ AVENUE, DUNSTABLE
	BEDFORDSHIRE
	LU5 5XE
Summary Issued Capital	200,000,002 (subscriber shares) divided into 200,000,002 Ordinary shares of 1 each,

Operations

Source	Activity Code Type	Code	Activity Description
UK Companies House	UK SIC 2007	55100	Hotels and similar accommodation
D&B Sourced	UK SIC 2007	82990	Other business support service activities n.e.c.
D&B Sourced	UK SIC 2007	56302	Public houses and bars
D&B Sourced	US SIC 1972	7399	MISCELLANEOUS BUSINESS SERVICES
D&B Sourced	US SIC 1972	5813	ALCOHOLIC DRINK ESTABLISHMENT

Other business support service activities n.e.c.

Other Operating Details

Employees	3,433
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History

Change Type	Date Changed	Changed To	Changed From
Registered Name	16 Jul 2007	PREMIER INN HOTELS LIMITED	PREMIER TRAVEL INN LIMITED
Registered Address	14 Aug 2006	WHITBREAD COURT,HOUGHTON HALL BUSINESS PARK,PORZ AVENUE, DUNSTABLE,BEDFORDSHIRE,LU5 5XE	WHITBREAD HOUSE,PARK STREET WEST,LUTON,BEDFORDSHIRE,LU1 3BG
Registered Address	22 Apr 2005	WHITBREAD HOUSE,PARK STREET WEST,LUTON, BEDFORDSHIRE,LU1 3BG	25TH FLOOR CITYPOINT,ONE ROPEMAKER STREET,LONDON,EC2Y 9HX
Registered Address	31 Jul 2004	25TH FLOOR CITYPOINT,ONE ROPEMAKER STREET, LONDON,EC2Y 9HX	107 STATION STREET,BURTON ON TRENT,STAFFORDSHIRE,DE14 1BZ
Registered Name	29 Jul 2004	PREMIER TRAVEL INN LIMITED	PREMIER LODGE NEWCO LIMITED
Registered Address	28 Jun 2004	107 STATION STREET,BURTON ON TRENT, STAFFORDSHIRE,DE14 1BZ	2 LAMBS PASSAGE,LONDON,EC1Y 8BB
Registered Name	24 Jun 2004	PREMIER LODGE NEWCO LIMITED	TRUSHELFCO (NO.3047) LIMITED

Principals

Current Principals

There are currently 3 principals. There have been 2 resignations.

MR Simon David Ewins:

Position	Director
Date Appointed	26 Jan 2017

Address	Whitbread Court, Houghton Hall Business Park , Porz Avenue, Dunstable , Bedfordshire , LU5 5XE
Date of Birth	Oct 1969
Nationality	British
Occupation	Director

Other Current Associations

Company Name	Date Appointed
PREMIER INN (UK) LTD	26 Jan 2017
ELM Hotel Holdings Limited	14 Oct 2016
Whitbread Hotel Company Limited	14 Oct 2016
PREMIER INN GLASGOW LTD	14 Oct 2016
PREMIER INN MANCHESTER TRAFFORD LTD	14 Oct 2016
PREMIER INN WESTMINSTER LTD	14 Oct 2016
PREMIER INN MANCHESTER AIRPORT LTD	14 Oct 2016
PREMIER INN OCHRE LTD	14 Oct 2016

Previous Associations

Company Name	Date Appointed	Date Resigned
PREMIER INN CASTLEFORD LIMITED ⚠	14 Oct 2016	30 Mar 2017
PREMIER INN PORTSMOUTH LIMITED ⚠	14 Oct 2016	30 Mar 2017
PREMIER INN DONCASTER LIMITED ⚠	14 Oct 2016	30 Mar 2017

Simon Edward Jones:






Position	Director
Date Appointed	14 Aug 2015

Address	Whitbread Court, Houghton Hall Business Park , Porz Avenue, Dunstable , Bedfordshire , LU5 5XE
Date of Birth	Feb 1976
Nationality	British
Occupation	Managing Director Premier Inn Uk

Other Current Associations

Company Name	Date Appointed
PREMIER INN (UK) LTD	31 May 2016
Whitbread Hotel Company Limited	14 Aug 2015
PREMIER INN GLASGOW LTD	14 Aug 2015
ELM Hotel Holdings Limited	14 Aug 2015
PREMIER INN WESTMINSTER LTD	14 Aug 2015
PREMIER INN OCHRE LTD	14 Aug 2015
PREMIER INN MANCHESTER AIRPORT LTD	14 Aug 2015
PREMIER INN MANCHESTER TRAFFORD LTD	14 Aug 2015

Previous Associations

Company Name	Date Appointed	Date Resigned
BRITISH HOSPITALITY ASSOCIATION	01 Feb 2017	27 Apr 2018
PREMIER INN CASTLEFORD LIMITED 	14 Aug 2015	30 Mar 2017
PREMIER TRAVEL INN INDIA LTD	14 Aug 2015	28 Apr 2016
STRIPE TRAVEL INN LTD	14 Aug 2015	26 Jan 2017
Premier Inn Limited	14 Aug 2015	26 Jan 2017
WHITBREAD RESTAURANTS LTD	14 Aug 2015	26 Jan 2017
PREMIER INN MANCHESTER LIMITED 	14 Aug 2015	26 Jan 2017
PREMIER INN DONCASTER LIMITED 	14 Aug 2015	30 Mar 2017
PREMIER INN PORTSMOUTH LIMITED 	14 Aug 2015	30 Mar 2017
PREMIER INN MANCHESTER HOLDINGS LIMITED 	14 Aug 2015	26 Jan 2017

Daren Clive Lowry:

Position	Company Secretary
Date Appointed	05 Aug 2004
Address	Whitbread Court, Houghton Hall Business Park , Porz Avenue, Dunstable , Bedfordshire , LU5 5XE
Date of Birth	Jan 1970
Nationality	British


Other Current Associations

Company Name	Date Appointed
Chiswell Overseas Limited	30 Jan 2004
PORTSMOUTH & BRIGHTON UNITED BREWERIES LTD	30 Jan 2004
MARINE HOTEL PORTHCAWL LTD	30 Jan 2004
E.B. HOLDINGS LTD	30 Jan 2004
LLOYDS AVENUE CATERING LTD	30 Jan 2004
J.J.NORMAN & ELLERY LTD	30 Jan 2004
MEON VALLEY GOLF & COUNTRY CLUB LTD	30 Jan 2004
MARLOW CATERING LTD	30 Jan 2004
UNCLE SAM'S LTD	22 Jan 2003
WHITBREAD INTERNATIONAL TRADING LTD	22 Jan 2003
VIRLAT LTD	22 Jan 2003
WHITBREAD FREMLINS LTD	22 Jan 2003
VAUX (AVIATION) LTD 	22 Jan 2003
WEST COUNTRY BREWERIES LTD	22 Jan 2003
THRELFALLS (LIVERPOOL & BIRKENHEAD) LTD	22 Jan 2003

This principal has other associations

Previous Associations

Company Name	Date Appointed	Date Resigned
TUSKER LTD 	22 Jan 2003	08 Oct 2009

 favourable out of business

Previous Principals



MR Russell William Fairhurst (Appointed 25 Jul 2004, Resigned 13 Jul 2018 )

Address	Whitbread Court , Houghton Hall Business Park , Porz Avenue, Dunstable , Bedfordshire , LU5 5XE
Date of Birth	Sep 1963
Nationality	British
Occupation	Solicitor
Date Appointed	25 Jul 2004

Other Current Associations

Company Name	Date Appointed
THE COSTA FOUNDATION	10 May 2012
WHITBREAD PENSION TRUSTEE DIRECTORS CO LTD	30 Mar 2010
WHITBREAD PENSION TRUSTEES	31 Mar 2008
COSTA BEIJING LTD	28 Mar 2007
Square October 1 Ltd	08 Oct 2004
ST. ANDREWS HOMES LTD	30 Jan 2004
COSTA COFFEE BOUTIQUE LTD 	19 Feb 2003
CATERERS COFFEE COMPANY LIMITED(THE) 	19 Feb 2003
Whitbread Directors 1 Limited	22 Jan 2003
MANOR HOTELS LTD 	22 Jan 2003
Whitbread Directors 2 Limited	22 Jan 2003
WHITBREAD SECRETARIES LTD	22 Jan 2003
THE VICTORIAN TEA CO LTD 	22 Jan 2003
Costa Limited	02 Apr 2001
SILK STREET HOTELS LTD	25 Aug 1995

This principal has other associations

Previous Associations

Company Name	Date Appointed	Date Resigned
MILTON 2 LTD	14 Apr 2009	17 Dec 2009
Chiswell Overseas Limited	30 Sep 2004	15 Oct 2015
SWIFT QUEST LTD	30 Sep 2004	12 Nov 2015
PRIORY LEISURE LTD	30 Jan 2004	12 Nov 2015
COUNTRY CLUB HOTELS LTD	30 Jan 2004	12 Nov 2015
ST MARTINS CARE HOMES INVESTMENTS LTD	30 Jan 2004	12 Nov 2015
SILK STREET HOTEL LIVERPOOL LTD	30 Jan 2004	12 Nov 2015
RESPOTEL LTD	30 Jan 2004	12 Nov 2015
CHERWELL INNS LTD	19 Feb 2003	12 Nov 2015
LLOYDS AVENUE CATERING LTD	22 Jan 2003	12 Nov 2015
MARLOW CATERING LTD	22 Jan 2003	12 Nov 2015
PIQUANT CATERERS LTD	22 Jan 2003	12 Nov 2015
WHITBREAD HOTEL (BOURNEMOUTH) LTD	22 Jan 2003	12 Nov 2015
WHITBREAD QUEST TRUSTEE LTD	22 Jan 2003	12 Nov 2015
WHITBREAD GOLF AND COUNTRY CLUB LIMITED	22 Jan 2003	12 Nov 2015

MR Bhavesh Mistry (Appointed 25 Mar 2013, Resigned 15 Jun 2018 )

Address	Whitbread Court , Houghton Hall Business Park , Porz Avenue, Dunstable , Bedfordshire , LU5 5XE
Date of Birth	Mar 1972
Nationality	British And Canadian
Occupation	Finance Director
Date Appointed	25 Mar 2013

Other Current Associations

Company Name	Date Appointed
THE STARFISH GROUP (UK) ⚠	14 Jul 2016

Previous Associations

Company Name	Date Appointed	Date Resigned
STAG BREWING PENSIONS LTD	24 Mar 2010	03 Sep 2010
BUDWEISER STAG BREWING CO LTD	17 Jul 2009	03 Sep 2010
Anheuser-Busch Europe Limited	17 Jul 2009	03 Sep 2010
ANHEUSER-BUSCH INBEV LTD	17 Jul 2009	03 Sep 2010
INBEV UK	17 Jul 2009	03 Sep 2010
ZX VENTURES LIMITED	17 Jul 2009	03 Sep 2010
AB Inbev UK Limited	17 Jul 2009	03 Sep 2010
INTERBREW UK HOLDINGS	17 Jul 2009	03 Sep 2010
AB INBEV UK HEALTHCARE TRUSTEE LTD	17 Jul 2009	03 Sep 2010
BASS BEERS WORLDWIDE LTD	17 Jul 2009	03 Sep 2010
AB INBEV UK PENSION TRUST LTD	17 Jul 2009	03 Sep 2010
Nimbuspath Limited	17 Jul 2009	03 Sep 2010
ZXV UK LIMITED	17 Jul 2009	03 Sep 2010
INBEV IRELAND LIMITED	17 Jul 2009	03 Sep 2010
AB INBEV IRELAND LIMITED	17 Jul 2009	03 Sep 2010

MR. Paul Charles Flaum Ba Hons Aca (Appointed 10 Aug 2004, Resigned 30 Sep 2016 )

Address	Whitbread Court , Houghton Hall Business Park , Porz Avenue, Dunstable , Bedfordshire , LU5 5XE
Date of Birth	Nov 1970
Nationality	British
Occupation	Director
Date Appointed	10 Aug 2004

Other Current Associations

Company Name	Date Appointed
S L C (BOURNE) LTD	01 Jan 2018
LEISURE EMPLOYMENT SERVICES LTD	01 Jan 2018
B.L. (BRITISH HOLIDAYS) LTD	01 Jan 2018
BUTLINS LTD	01 Jan 2018
BOURNE LEISURE (HOPTON) LTD	01 Jan 2018
AMTREE FARM DEVELOPMENT LTD	01 Jan 2018
Colain Grove Limited	01 Jan 2018
HAGGERSTON CASTLE LTD	01 Jan 2018
Butlins Skyline Limited	01 Jan 2018
Bourne Leisure Limited	01 Jan 2018
BERWICK HOLIDAY CENTRE LIMITED	01 Jan 2018
FAR GRANGE PARK & GOLF CLUB LTD	01 Jan 2018
ROCKLEY SANDS (ESTATES) LTD	01 Jan 2018
EVERGREEN FINANCE LTD	01 Jan 2018
KILN PARK ESTATES LTD	01 Jan 2018

This principal has other associations

Previous Associations

Company Name	Date Appointed	Date Resigned
PREMIER INN WESTMINSTER LTD	10 Oct 2008	30 Sep 2016
BELGRAVE HOTEL LTD.	09 Jun 2008	15 May 2015
PREMIER INN MANCHESTER TRAFFORD LTD	24 Apr 2008	30 Sep 2016
PREMIER INN MANCHESTER LIMITED ⚠	26 Sep 2007	30 Sep 2016

PREMIER INN GLASGOW LTD	26 Sep 2007	30 Sep 2016
PREMIER INN CASTLEFORD LIMITED 	26 Sep 2007	30 Sep 2016
PREMIER INN TROON LTD	26 Sep 2007	13 Mar 2015
PREMIER INN PORTSMOUTH LIMITED 	26 Sep 2007	30 Sep 2016
PREMIER INN BELFAST LIMITED 	26 Sep 2007	13 Mar 2015
PI HOTELS YORK LTD	26 Sep 2007	22 Jul 2011
PREMIER INN BOURNEMOUTH LIMITED 	26 Sep 2007	22 Jul 2011
PREMIER INN HULL LIMITED 	26 Sep 2007	22 Jul 2011
ORCHARD INCORPORATIONS (13S) LTD 	15 Jun 2005	07 Jul 2011
MORRISON STREET HOTEL LTD 	15 Jun 2005	07 Jul 2011
STRIPE TRAVEL INN LTD	21 Apr 2004	30 Sep 2016

**MR John Joseph Forrest (Appointed 22 Jul 2011, Resigned 06 Jul 2015 )**

Address	Whitbread Court , Houghton Hall Business Park , Porz Avenue, Dunstable , Bedfordshire , LU5 5XE
Date of Birth	Sep 1971
Nationality	British
Occupation	Director
Date Appointed	22 Jul 2011

**Other Current Associations**

Company Name	Date Appointed
THE NOMAD GROUP LTD	06 Mar 2018
THE BUTCHER'S TAP LTD	05 Mar 2018
SPIRIT PUB CO (LEASED) LTD	25 Oct 2017
Greene King Brewing & Retailing Limited	10 Feb 2016
GREENE KING RETAILING LTD	10 Feb 2016
SPIRIT PUB CO (SUPPLY) LTD	26 Jan 2016
Spirit Pub Company ( Managed) Limited	26 Jan 2016
SPIRIT PUB CO (TRENT) LTD	26 Jan 2016
SPIRIT PUB CO (SERVICES) LTD	26 Jan 2016

**Previous Associations**

Company Name	Date Appointed	Date Resigned
SPIRIT PUB CO (DERWENT) LTD	26 Jan 2016	31 Jan 2018
NEW CLAPTON STADIUM COMPANY LTD	27 Sep 2013	13 Mar 2015
THE SPRINGBOARD CHARITY	27 Sep 2012	19 Jun 2016
Whitbread Hotel Company Limited	22 Jul 2011	06 Jul 2015
STRIPE TRAVEL INN LTD	22 Jul 2011	06 Jul 2015
PREMIER INN WESTMINSTER LTD	22 Jul 2011	06 Jul 2015
PREMIER INN MANCHESTER LIMITED 	22 Jul 2011	06 Jul 2015
BELGRAVE HOTEL LTD.	22 Jul 2011	15 May 2015
PREMIER INN MANCHESTER TRAFFORD LTD	22 Jul 2011	06 Jul 2015
PREMIER INN TROON LTD	22 Jul 2011	13 Mar 2015
ELM Hotel Holdings Limited	22 Jul 2011	06 Jul 2015
PREMIER INN GLASGOW LTD	22 Jul 2011	06 Jul 2015
PREMIER INN MANCHESTER HOLDINGS LIMITED 	22 Jul 2011	06 Jul 2015
PREMIER INN PORTSMOUTH LIMITED 	22 Jul 2011	06 Jul 2015
PREMIER INN GATESHEAD LIMITED 	22 Jul 2011	13 Mar 2015

**MR Patrick Joseph Anthony Dempsey (Appointed 30 Sep 2005, Resigned 26 Jan 2015 )**

Address	Whitbread Court Houghton Hall Business Park , Porz Avenue , Dunstable , Bedfordshire , LU5 5XE
Date of Birth	Mar 1959
Nationality	British
Occupation	Managing Director
Date Appointed	30 Sep 2005

Other Current Associations

Company Name	Date Appointed
Pear Tree Leisure Limited	19 Apr 2016
Little Shardeloes Ltd	01 Apr 2009

Previous Associations

Company Name	Date Appointed	Date Resigned
Whitbread PLC	01 Jan 2009	28 Feb 2015
BELGRAVE HOTEL LTD.	09 Jun 2008	05 Feb 2015
PREMIER INN MANCHESTER TRAFFORD LTD	24 Apr 2008	05 Feb 2015
PREMIER INN MANCHESTER LIMITED ⚠	26 Sep 2007	05 Feb 2015
PREMIER INN GLASGOW LTD	26 Sep 2007	05 Feb 2015
PREMIER INN CASTLEFORD LIMITED ⚠	26 Sep 2007	05 Feb 2015
PREMIER INN TROON LTD	26 Sep 2007	05 Feb 2015
PREMIER INN PORTSMOUTH LIMITED ⚠	26 Sep 2007	05 Feb 2015
PREMIER INN BELFAST LIMITED ⚠	26 Sep 2007	05 Feb 2015
PI HOTELS YORK LTD	26 Sep 2007	05 Feb 2015
PREMIER INN BOURNEMOUTH LIMITED ⚠	26 Sep 2007	05 Feb 2015
PREMIER INN HULL LIMITED ⚠	26 Sep 2007	05 Feb 2015
PREMIER INN DONCASTER LIMITED ⚠	26 Sep 2007	05 Feb 2015
STRIPE TRAVEL INN LTD	30 Sep 2005	26 Jan 2015
Whitbread Hotel Company Limited	13 Sep 2004	28 Jan 2015

MR Andrew David Pellington (Appointed 14 Mar 2008, Resigned 25 Mar 2013 )

Address	Whitbread Court Houghton Hall Business Park , Porz Avenue , Dunstable , Bedfordshire , LU5 5XE
Date of Birth	Jan 1964
Nationality	British
Occupation	Director
Date Appointed	14 Mar 2008

Other Current Associations

Company Name	Date Appointed
PIZZAEXPRESS UAE HOLDINGS LTD	01 Apr 2015
PizzaExpress International Holdings Ltd	25 Mar 2015
Pizzaexpress Financing 1 PLC	16 Sep 2014
Pizzaexpress Group Limited	16 Sep 2014
Pizzaexpress Financing 2 PLC	16 Sep 2014
PIZZAEXPRESS GROUP HOLDINGS LTD	18 Aug 2014
PIZZAEXPRESS (SOHO) LTD	25 Apr 2014
Pizzaexpress Limited	25 Apr 2014
SEPTEMBER 1993 LTD	25 Apr 2014
PANDORAEXPRESS 6 LTD	25 Apr 2014
AL ROLLO LTD	25 Apr 2014
PIZZAEXPRESS (FRANCHISES) LTD	25 Apr 2014
Pizzaexpress Restaurants Limited	25 Apr 2014
PIZZAEXPRESS (WHOLESALE) LIMITED	25 Apr 2014
THE GOURMET PIZZA CO LTD	25 Apr 2014

This principal has other associations

Previous Associations

Company Name	Date Appointed	Date Resigned
Three Shires Hospital Ltd	30 Oct 2013	08 Feb 2014
St Andrew's Property Management Limited	25 Oct 2013	11 Feb 2014
PREMIER INN WESTMINSTER LTD	10 Oct 2008	25 Mar 2013
STRIPE TRAVEL INN LTD	14 Jul 2008	25 Mar 2013
BELGRAVE HOTEL LTD.	09 Jun 2008	25 Mar 2013
PREMIER INN MANCHESTER LIMITED ⚠	04 Apr 2008	25 Mar 2013
PREMIER INN TROON LTD	04 Apr 2008	25 Mar 2013
ELM Hotel Holdings Limited	04 Apr 2008	25 Mar 2013
PREMIER INN GLASGOW LTD	04 Apr 2008	25 Mar 2013
PREMIER INN MANCHESTER HOLDINGS LIMITED ⚠	04 Apr 2008	25 Mar 2013
PREMIER INN PORTSMOUTH LIMITED ⚠	04 Apr 2008	25 Mar 2013
PREMIER INN GATESHEAD LIMITED ⚠	04 Apr 2008	25 Mar 2013
PREMIER INN CASTLEFORD LIMITED ⚠	04 Apr 2008	25 Mar 2013
P I HOTELS LIMITED ⚠	04 Apr 2008	25 Mar 2013
PREMIER INN BOURNEMOUTH LIMITED ⚠	04 Apr 2008	25 Mar 2013

Christopher Charles Bevan Rogers (Appointed 01 Nov 2005, Resigned 20 Jul 2012 )

Address	Whitbread Court , Houghton Hall Business Park , Porz Avenue, Dunstable , Bedfordshire , LU5 5XE
Date of Birth	Apr 1960
Nationality	British
Occupation	Finance Director
Date Appointed	01 Nov 2005


Other Current Associations


Company Name	Date Appointed
Old Til Ltd ⚠	31 Oct 2006
SHOPPERS WORLD CATALOGUE STORES LTD ⚠	22 Jan 2002
FOOT LOCKER (LEISURE WEAR) LTD ⚠	22 Jan 2002
BURGERMASTER LTD ⚠	22 Jan 2002
FOODWORTH LIMITED ⚠	22 Jan 2002
21ST CENTURY SHOPPING LIMITED ⚠	22 Jan 2002
BUDGET VIDEO SERVICES LTD ⚠	06 Aug 2001
TAKUBA TREKKING LTD. ⚠	10 Aug 1994
I.T. WORKS (COMET) LTD ⚠	16 Jun 1994
HARRIS QUEENSWAY ELECTRICS LTD ⚠	16 Jun 1994
MICRODIGITAL LTD ⚠	09 May 1994
HARDMAN HI-FI CENTRES LTD ⚠	09 May 1994
MAILPOINT LTD ⚠	09 May 1994
RAYFORD ELECTRICS LTD ⚠	02 Aug 1993
RAYFORD ELECTRICS (HAYWARDS HEATH) LTD ⚠	02 Aug 1993

This principal has other associations

Previous Associations

Company Name	Date Appointed	Date Resigned
Whitbread Pub Restaurants Business Limited	10 Sep 2007	20 Jul 2012
WHITBREAD SPA CO LTD	31 Jul 2007	20 Jul 2012
ST. ANDREWS HOMES LTD	10 Jan 2007	20 Jul 2012
Square October 1 Ltd	31 Oct 2006	20 Jul 2012
Whitbread Guarantee Company Two Limited	31 Oct 2006	20 Jul 2012
SQUARE OCTOBER 2 LTD	31 Oct 2006	20 Jul 2012
SILK STREET HOTELS LTD	31 Oct 2006	20 Jul 2012
HMV GROUP PLC 	01 Oct 2006	30 Jun 2012
Scorechance 12 Ltd	15 Sep 2006	20 Jul 2012
Scorechance 17 Ltd	15 Sep 2006	20 Jul 2012
SCORECHANCE 1 LTD	15 Sep 2006	20 Jul 2012
Whitbread Hotel Company Limited	01 Nov 2005	20 Jul 2012
P I HOTELS LIMITED 	01 Nov 2005	20 Jul 2012
Whitbread PLC	01 May 2005	20 Apr 2016
Whitbread Group PLC	01 May 2005	01 Sep 2014

 favourable out of business

 unfavourable out of business

Financial Statements

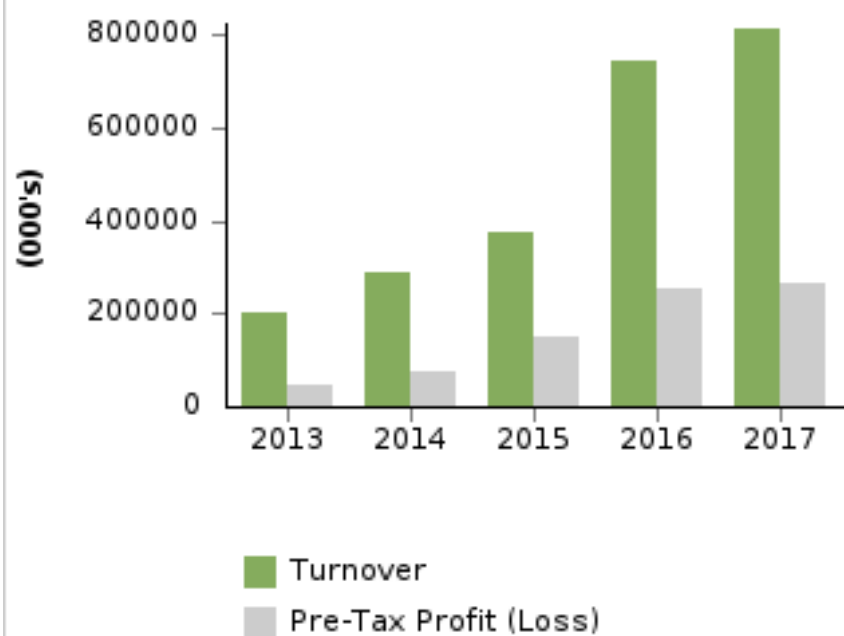
Financial Summary

	Fiscal Non consolidated GBP 02 Mar 2017 (000's)	Fiscal Non consolidated GBP 03 Mar 2016 (000's)	Fiscal Non consolidated GBP 26 Feb 2015 (000's)	Fiscal Non consolidated GBP 27 Feb 2014 (000's)	Fiscal Non consolidated GBP 28 Feb 2013 (000's)
Sales Turnover	812,000	743,195	374,540	288,681	201,014
Profit / (Loss) Before Taxes	268,397	255,471	148,523	75,494	44,568
Equity Shareholders Funds	1,151,353	931,147	751,872	636,984	578,080
Tangible Net Worth	1,143,166	923,100	744,335	628,961	569,523
Total Fixed Assets	1,509,107	1,389,597	1,238,639	506,514	421,445
Total Assets	1,549,520	1,431,287	1,271,055	1,726,143	1,597,306
Total Current Assets	40,413	41,690	32,416	1,219,629	1,175,861
Total Current Liabilities	326,651	428,074	485,105	1,067,936	1,000,800
Net Current Assets (Liabilities)	(286,238)	(386,384)	(452,689)	151,693	175,061
Long Term Debt	71,516	72,066	34,078	21,223	18,426
Employees**	3	3	2	3	3

(\*\* not in 000's)



### Profit and Loss Summary Chart



### Profit And Loss Accounts

	Fiscal Non consolidated GBP 02 Mar 2017 (000's)	Fiscal Non consolidated GBP 03 Mar 2016 (000's)	Fiscal Non consolidated GBP 26 Feb 2015 (000's)	Fiscal Non consolidated GBP 27 Feb 2014 (000's)	Fiscal Non consolidated GBP 28 Feb 2013 (000's)
<b>Net Sales</b>	<b>812,000</b>	<b>743,195</b>	<b>374,540</b>	<b>288,681</b>	<b>201,014</b>
Cost of sales	67,794	54,207	30,808	25,408	16,461
<b>Gross Profit / (loss)</b>	<b>744,206</b>	<b>688,988</b>	<b>343,732</b>	<b>263,273</b>	<b>184,553</b>
Advertising & Commercial Distribution costs	-	426,163	240,628	201,111	147,821
General Expenses	458,883	4,291	-	-	-
Other Operating Income	427	19,232	-	-	115
Other Operating charges	-	-	218	206	-
<b>Net Operating Income</b>	<b>285,750</b>	<b>277,766</b>	<b>102,886</b>	<b>61,956</b>	<b>36,847</b>
Interest receivable / non group interest	36	38	21	1,468	-
Group related financial income	-	107	59,165	58,166	59,070
Other financial income	-	-	41,653	76	2,763
<b>Total Financial Income</b>	<b>36</b>	<b>145</b>	<b>100,839</b>	<b>59,710</b>	<b>61,833</b>
Interest Payable	17,389	22,440	46,249	-	-
Other Group Financial Expenses	-	-	8,953	46,172	54,112
<b>Total Financial Expenses</b>	<b>17,389</b>	<b>22,440</b>	<b>55,202</b>	<b>46,172</b>	<b>54,112</b>
<b>Profit / (Loss) Before Taxes</b>	<b>268,397</b>	<b>255,471</b>	<b>148,523</b>	<b>75,494</b>	<b>44,568</b>
Corporation Tax	52,807	46,078	23,066	16,143	10,430
Prior Adjustment of corporation tax	(894)	63	(251)	-	(34)
Total Corporation Tax	51,913	46,141	22,815	15,963	10,396
Deferred Taxation	(3,722)	(4,443)	10,526	627	1,988
Prior year adjustments	-	-	294	-	(451)
Total Other Tax	(3,722)	(4,443)	10,820	627	1,537
<b>Profit / (Loss) After Taxes</b>	<b>220,206</b>	<b>213,773</b>	<b>114,888</b>	<b>58,904</b>	<b>32,635</b>
<b>Net Income</b>	<b>220,206</b>	<b>213,773</b>	<b>114,888</b>	<b>58,904</b>	<b>32,635</b>
Dividends	0	0	0	0	0
<b>Retained Profit for the year</b>	<b>220,206</b>	<b>213,773</b>	<b>114,888</b>	<b>58,904</b>	<b>32,635</b>
<b>Reconciliation</b>					
Retained Earnings at start of year	731,147	517,374	113,113	43,499	10,864
Retained Profit for the year	220,206	213,773	114,888	58,904	32,635
Other Additions	-	-	323,871	10,710	-

Retained Earnings at end of year	951,353	731,147	551,872	113,113	43,499
<b>NOTES</b>					
Depreciation	50,867	44,497	21,604	17,931	11,913
Directors Remuneration **	0	0	0	0	0
Number of Employees **	3	3	2	3	3

(\*\* not in 000's)

Balance Sheet

	Fiscal Non consolidated GBP 02 Mar 2017 (000's)	Fiscal Non consolidated GBP 03 Mar 2016 (000's)	Fiscal Non consolidated GBP 26 Feb 2015 (000's)	Fiscal Non consolidated GBP 27 Feb 2014 (000's)	Fiscal Non consolidated GBP 28 Feb 2013 (000's)
<b>FIXED ASSETS</b>					
Other Intangibles	8,187	8,047	7,537	8,023	8,557
<b>Total Intangible Assets</b>	<b>8,187</b>	<b>8,047</b>	<b>7,537</b>	<b>8,023</b>	<b>8,557</b>
Land & Buildings	1,131,389	1,050,622	933,001	303,838	238,039
Fixtures & Equipment	321,478	283,070	234,873	122,414	101,743
<b>TANGIBLE FIXED ASSETS</b>	<b>1,452,867</b>	<b>1,333,692</b>	<b>1,167,874</b>	<b>426,252</b>	<b>339,782</b>
Long Term Investments	48,053	47,858	63,228	72,239	73,106
<b>Total Fixed Assets</b>	<b>1,509,107</b>	<b>1,389,597</b>	<b>1,238,639</b>	<b>506,514</b>	<b>421,445</b>
<b>CURRENT ASSETS</b>					
Other	1,848	1,776	1,575	937	731
<b>Stock &amp; work in progress</b>	<b>1,848</b>	<b>1,776</b>	<b>1,575</b>	<b>937</b>	<b>731</b>
Cash at bank / in hand	6,124	8,613	3,968	2,927	1,662
Trade Debtors	17,487	18,857	16,423	7,088	3,426
Other receivables	1,161	1,574	722	1,021	239
Prepayments	13,793	10,870	9,728	14,162	16,583
Amounts owed by group companies	-	-	-	1,193,494	1,153,220
<b>Total Current Assets</b>	<b>40,413</b>	<b>41,690</b>	<b>32,416</b>	<b>1,219,629</b>	<b>1,175,861</b>
<b>CURRENT LIABILITIES</b>					
Trade Creditors	3,387	814	21,717	18,567	20,968
Accruals / Deferred Income	74,630	102,326	46,221	35,194	20,225
Tax & Social Security	-	-	22,814	16,108	10,396
Amounts due to group companies	153,720	281,331	378,287	991,536	939,037
Other Current Liabilities	94,914	43,603	16,066	6,531	10,174
<b>Total Current Liabilities</b>	<b>326,651</b>	<b>428,074</b>	<b>485,105</b>	<b>1,067,936</b>	<b>1,000,800</b>
<b>Net Current Assets (Liabilities)</b>	<b>(286,238)</b>	<b>(386,384)</b>	<b>(452,689)</b>	<b>151,693</b>	<b>175,061</b>
<b>Total Assets less Current Liabilities</b>	<b>1,222,869</b>	<b>1,003,213</b>	<b>785,950</b>	<b>658,207</b>	<b>596,506</b>
<b>LONG-TERM LIABILITIES</b>					
Deferred Taxation	-	-	20,496	9,676	9,049
Other long term liabilities	71,516	72,066	13,582	11,547	9,377
<b>Total Long Term Liabilities</b>	<b>71,516</b>	<b>72,066</b>	<b>34,078</b>	<b>21,223</b>	<b>18,426</b>
<b>Net Assets</b>	<b>1,151,353</b>	<b>931,147</b>	<b>751,872</b>	<b>636,984</b>	<b>578,080</b>

AUDITORS

Net Worth / Shareholders Funds					
Issued Share Capital	200,000	200,000	200,000	200,000	200,000
Reserves	-	-	-	323,871	334,581
Retained Earnings / Profit & Loss Account	951,353	731,147	551,872	113,113	43,499
<b>Equity Shareholders Funds</b>	<b>1,151,353</b>	<b>931,147</b>	<b>751,872</b>	<b>636,984</b>	<b>578,080</b>
<b>Tangible Net Worth</b>	<b>1,143,166</b>	<b>923,100</b>	<b>744,335</b>	<b>628,961</b>	<b>569,523</b>
Notes to the Balance Sheet					
Guarantees given to pay off indebtedness	No	No	No	No	No
Operating Lease Commitments Land & Building	-	-	84,022	48,798	36,412
<b>Total Operating Lease Commitments</b>	<b>-</b>	<b>-</b>	<b>84,022</b>	<b>48,798</b>	<b>36,412</b>
Contingent Debt - Amount	-	-	62,000	-	-

**AUDITORS/REGISTRARS:**

Deloitte  
 LLP, 2 New  
 Street Sq,  
 London

Key Financial Ratios

	02 Mar 2017	03 Mar 2016	26 Feb 2015	27 Feb 2014	28 Feb 2013
<b>Profitability</b>					
Profit Margin (%)	33.1	34.4	39.7	26.2	22.2
Shareholders' Return (%)	23.5	27.7	20	12	7.8
Return On Capital (%)	21.9	25.5	18.9	11.5	7.5
Return On Assets (%)	17.3	17.8	11.7	4.4	2.8
<b>Financial Status</b>					
Acid Test (x)	0.1	0.1	0.1	1.1	1.2
Current Ratio (x)	0.1	0.1	0.1	1.1	1.2
Solvency Ratio (%)	34.8	54.2	69.8	173.2	179
Fixed Assets/Net Worth (%)	127.1	144.5	156.9	67.8	59.7
Current Liabilities/Net Worth (%)	28.6	46.4	65.2	169.8	175.7
Current Liabilities/Stocks (%)	17,675.9	24,103.3	30,800.3	113,974	136,908.3
<b>Asset Utility</b>					
Stock Turnover Rate	439.4	418.5	237.8	308.1	275
Collection Period (days)	7.9	9.3	16	9	6.2
Asset Turnover (%)	52.4	51.9	29.5	16.7	12.6
Sales / Net Working Capital (x)	(2.8)	(1.9)	(.8)	1.9	1.1
Assets / Sales (%)	190.8	192.6	339.4	597.9	794.6
Creditors / Sales (days)	1.5	0.4	21.2	23.5	38.1
<b>Employee</b>					
Capital / Employee*	407,623.0	334,404.3	392,975	219,402.3	198,835.3
Sales / Employee*	270,666.7	247,731.7	187,270	96,227	67,004.7
Profit / Employee*	89,465.7	85,157	74,261.5	25,164.7	14,856

(\* in 000's)

Growth Rates

	2017 vs 2016	2017 vs 2015	2017 vs 2014	2017 vs 2013
Turnover	9.26	116.8	181.28	303.95
Gross Profit	8.01	116.51	182.67	303.25
Net Operating Profit	2.87	177.73	361.21	675.5
Profit Before Tax	5.06	80.71	255.52	502.22
Profit After Tax	3.01	91.67	273.84	574.75
Net Profit for the year	3.01	91.67	273.84	574.75
Number of Employees	0	50	0	0
Profit / Employee	5.06	20.47	255.52	502.22
Total Intangible Assets	1.74	8.62	2.04	(4.32)
Current Assets	(3.06)	24.67	(96.69)	(96.56)
Total Assets	8.3	21.99	(10.29)	(2.98)
Current Liabilities	(23.69)	(32.66)	(69.41)	(67.36)
Net Current Assets (Liabilities)	25.92	36.77	(288.7)	(263.51)
Total Assets less Current Liabilities	21.9	55.59	85.79	105.01
Long Term Liabilities	(0.76)	109.86	236.97	288.13
Net Assets	23.65	53.13	80.75	99.17

Financial Notes / Opinions

Year	Unfavourable	Financial Notes / Opinions
02 Mar 2017	No	-
03 Mar 2016	No	-
26 Feb 2015	No	-
27 Feb 2014	No	-
28 Feb 2013	No	-

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